

## Message Text

UNCLASSIFIED

PAGE 01 USNATO 07937 291537Z  
ACTION EUR-12

INFO OCT-01 ISO-00 HA-05 CIAE-00 PM-05 INR-10 L-03  
ACDA-12 NSAE-00 PA-02 SS-15 SP-02 ICA-20 TRSE-00  
OMB-01 /088 W  
-----004828 300947Z /14

R 291534Z AUG 78  
FM USMISSION USNATO  
TO SECDEF WASHDC  
RUVEFFA AFAFC DENVER CO  
INFO SECSTATE WASHDC 3525

UNCLAS USNATO 07937

SECDEF FOR ASD/ISA AND DSAA/TC, AFAFC FOR SAAC

E.O. 11652: NA  
TAGS: MARR NATO  
SUBJECT: FMS FINANCIAL MANAGEMENT - NATO ORGANIZATIONS

REFERENCE: SECDEF 182310Z AUG 78

1. IN RESPONSE TO REFTTEL WE WELCOME ANY EFFORT TO CLARIFY FMS PROCEDURAL MATTERS FOR INDIVIDUAL OPERATIONAL NATO AGENCIES AND MILITARY COMMANDS. IT SHOULD BE NOTED, HOWEVER, THAT THE NATO TITLES LISTED IN PARA 3 OF REFTTEL INCLUDE A WIDE-RANGING MIXTURE OF: (A) GENERIC NATO TERMS (SUCH AS ITEMS N2, N5, N6, N7 AND N8) WHICH DO NOT APPLY TO ACTUAL OPERATING ENTITIES; (B) AGENCIES ORGANIZED FOR SPECIFIC TASKS INVOLVING FUNDING BY ONLY SPECIFIC PARTICIPATING COUNTRIES RATHER THAN MULTILATERAL FUNDING BY ALL NATO COUNTRIES (E.G., ITEMS K2, N4 AND N9); (C) AD HOC PROCUREMENT ACTIVITIES SUCH AS N1 AND N3; AND (D) NATO INTERNATIONAL MILITARY HEADQUARTERS SUCH AS SHAPE (ITEM A-2).

UNCLASSIFIED

UNCLASSIFIED

PAGE 02 USNATO 07937 291537Z

2. CONSIDERING THE WIDE DIVERGENCE IN THE CHARACTER, PURPOSE, ORGANIZATIONAL STRUCTURES AND THE NATURE AND DEGREE OF APPLICABILITY OF US/FMS TO THE ELEMENTS LISTED IN REFTTEL, THE IMPRACTICABILITY OF CONVENING A MEANINGFUL AGGLOMERATION OF THESE ELEMENTS BECOMES READILY APPARENT. HOWEVER, THERE IS AN OBVIOUS NEED TO HAVE US/FMS

AUTHORITIES CONSULT IN DETAIL INDIVIDUALLY WITH THOSE  
ELEMENTS LISTED WHICH ARE CONSTITUTED AS OPERATING  
AGENCIES.

3. TOWARD THIS END, WE RECOMMEND THAT THE SPECIFIC FMS  
MANAGEMENT FACTORS OR PENDING PROBLEMS NEEDING BETTER  
UNDERSTANDING BETWEEN THEM AND FMS AUTHORITIES BE DEVELOPED  
SEPARATELY FOR EACH OPERATING AGENCY. HAVING SUCH DATA IN  
HAND WE SHALL BE ABLE TO ASSIST IN EXPEDITING ARRANGEMENTS  
FOR PROPERLY MANNED MEETINGS IN EACH CASE.

4. WE APPLAUD THE EFFORT ENVISAGED IN REFTTEL TO CLARIFY  
AND SIMPLIFY HANDLING OF NATO FMS AND WILL STAND READY TO  
MAKE THE NECESSARY PREPARATORY CONTACTS WITH EACH AGENCY.  
BENNETT

UNCLASSIFIED

NNN

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 01 jan 1994  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** MANAGEMENT, POLICIES, MILITARY SALES, REGIONAL DEFENSE ORGANIZATIONS  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 29 aug 1978  
**Decaption Date:** 01 jan 1960  
**Decaption Note:**  
**Disposition Action:** n/a  
**Disposition Approved on Date:**  
**Disposition Case Number:** n/a  
**Disposition Comment:**  
**Disposition Date:** 01 jan 1960  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1978USNATO07937  
**Document Source:** CORE  
**Document Unique ID:** 00  
**Drafter:** n/a  
**Enclosure:** n/a  
**Executive Order:** N/A  
**Errors:** N/A  
**Expiration:**  
**Film Number:** D780353-1329  
**Format:** TEL  
**From:** USNATO  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1978/newtext/t19780811/aaaaaiyk.tel  
**Line Count:** 77  
**Litigation Code IDs:**  
**Litigation Codes:**  
**Litigation History:**  
**Locator:** TEXT ON-LINE, ON MICROFILM  
**Message ID:** 90a61759-c288-dd11-92da-001cc4696bcc  
**Office:** ACTION EUR  
**Original Classification:** UNCLASSIFIED  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 2  
**Previous Channel Indicators:** n/a  
**Previous Classification:** n/a  
**Previous Handling Restrictions:** n/a  
**Reference:** n/a  
**Retention:** 0  
**Review Action:** RELEASED, APPROVED  
**Review Content Flags:**  
**Review Date:** 06 jul 2005  
**Review Event:**  
**Review Exemptions:** n/a  
**Review Media Identifier:**  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**SAS ID:** 1568618  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** FMS FINANCIAL MANAGEMENT - NATO ORGANIZATIONS  
**TAGS:** MARR, NATO  
**To:** DOD STATE  
**Type:** TE  
**vdkgvwkey:** odbc://SAS/SAS.dbo.SAS\_Docs/90a61759-c288-dd11-92da-001cc4696bcc  
**Review Markings:**  
Sheryl P. Walter  
Declassified/Released  
US Department of State  
EO Systematic Review  
20 Mar 2014  
**Markings:** Sheryl P. Walter Declassified/Released US Department of State EO Systematic Review 20 Mar 2014